



Joint Task Force IG

The Joint Task Force Inspector General





Joint Task Force IG

Enabling Learning Objectives

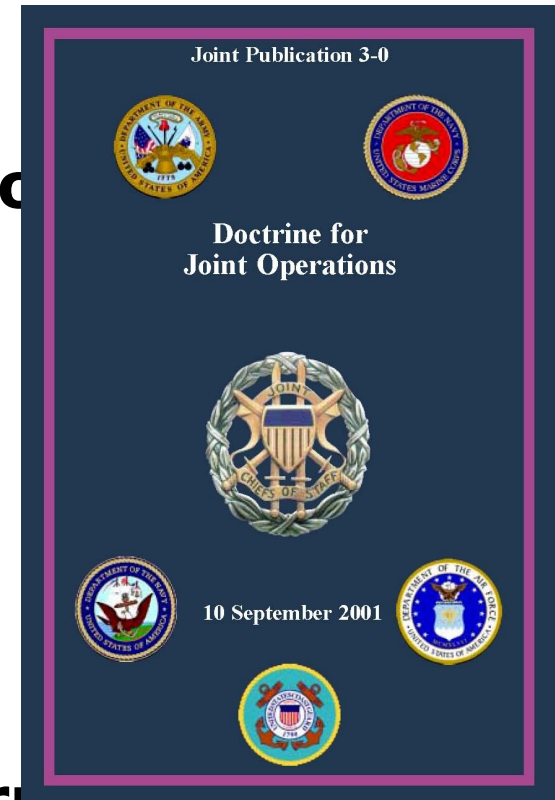
- 1. Describe a Joint Task Force.**
- 2. Describe the reasons for creating a Joint Task Force.**
- 3. Describe the immediate Joint Task Force transition considerations for an Army IG office.**



References

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- **Chairman of the Joint Chiefs of Staff Manual (CJCSM) 3500.05, Joint Task Force Headquarters Master Training Guide (MTG)**
- **Joint Publication 3-33, Joint Task Force Headquarters**
- **DoD Directive 5106.04 / Instruction 5106.05, Combatant Command Inspectors General**
- **Army Regulation 20-1, Chapter 10**





Useful Web Sites

Joint Task Force IG

- **CJCSM 3500.05:**

http://www.dtic.mil/doctrine/jel/cjcsd/cjcsm/m3500_05.pdf

- **Joint Publication 3-0:**

http://www.dtic.mil/doctrine/jel/new_pubs/jp3_0.pdf

- **Joint Electronic Library:**

<http://www.dtic.mil/doctrine/>

- **Joint Chiefs of Staff: <http://www.dtic.mil/jcs/>**

- **Joint Publication 1-02:**



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Joint and Expeditionary Mindset

- The **Global War on Terror (GWOT)** demands that the Army be an **expeditionary force** ready to deploy quickly anywhere in the world and fight as part of a **Joint** team.
- **Modular** Army brigade combat teams will likely be employed as part of Joint Task Forces (JTFs) within Combatant Commands.
- IGs must stand prepared to adapt to a JTF environment on little or no notice.
- **Leaders** must prepare for a **campaign-quality** Army with a **Joint and Expeditionary mindset!**





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Joint Task Force (JTF)



What is a JTF?

- A JTF is a **joint force** constituted and so designated by the Secretary of Defense, a Combatant Commander, a Sub-Unified Commander, or an existing JTF.
- **Joint** for U.S. forces means **multiple U.S. services** organized to perform a particular operational mission.
- A Combined Joint Task Force (CJTF) would include multi-service elements of **two or more nations**.



Joint Publication 1-02, DoD Dictionary of Military and Associated



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Joint Task Force (JTF)



Why form a JTF?

- A **contingency operation** arises that may include a wide variety of military operations.

- The COCOM Commander assigns the mission for - and activates - a **JTF** for this **contingency operation** (Crisis-Action Planning).

- The COCOM Commander:

- Appoints the **JTF Commander**
- Assigns the mission



- Operations may involve ground, maritime, air, and special operations forces in any combination working **unilaterally** or in **cooperation with other nations**.

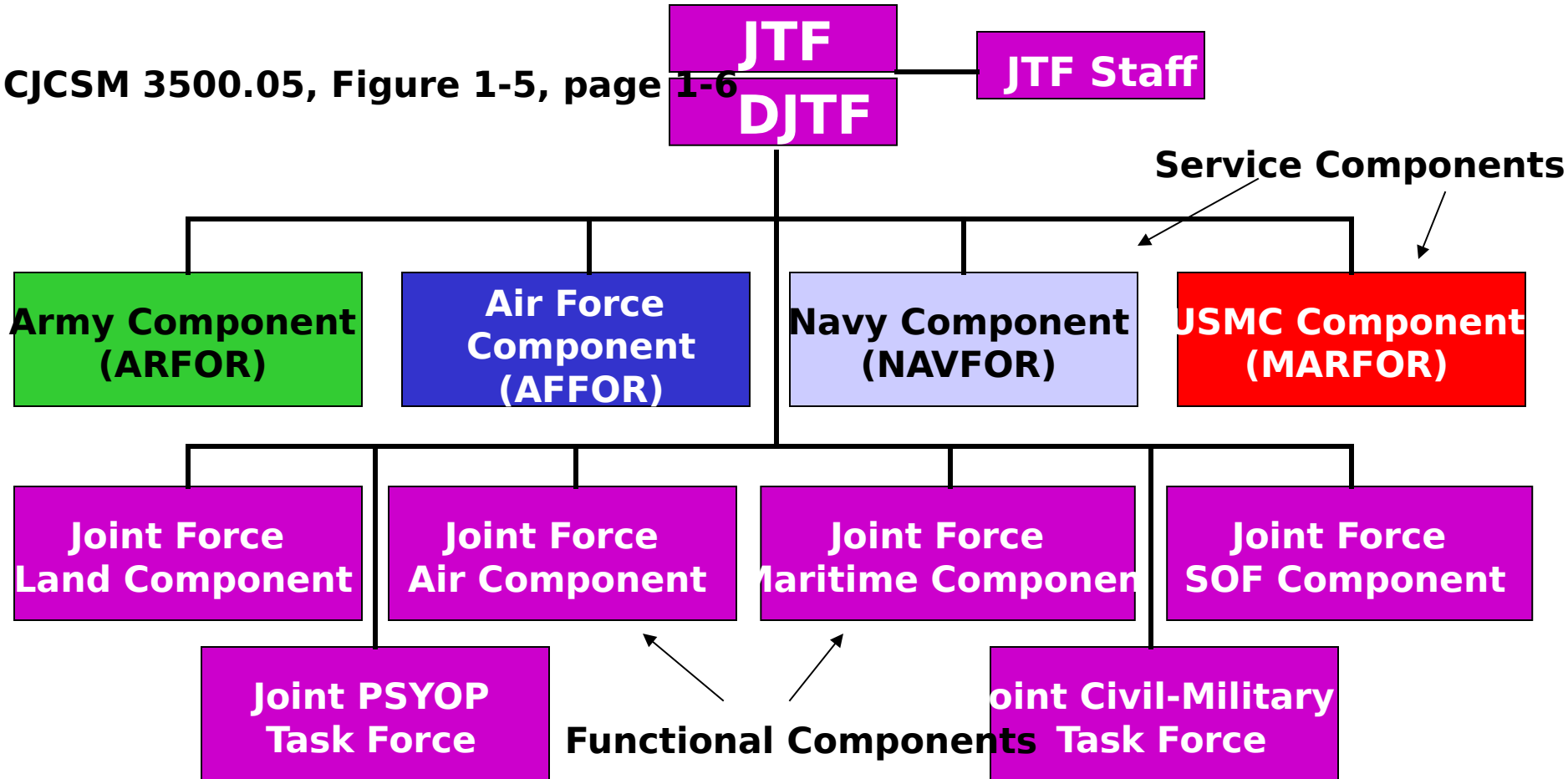
CJCSM 3500.05, MTG Task Number 100-00-CJTF, page



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Basic JTF Structure

CJCSM 3500.05, Figure 1-5, page 1-6





Some Recent JTFs

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- CJTF 7 - Initially built around the U.S. Army's V Corps and headquartered in Baghdad, Iraq (later Multi-National Corps - Iraq)
- CJTF 76 - Initially designated as CJTF-180 and headquartered at Bagram Air Base, Afghanistan (later CJTF-82 or CJTF-101)
- JTF Bravo - Established by Southern Command (USSOUTHCOM) and located in Honduras
- JTF Katrina - Established by Northern Command (USNORTHCOM) to assist with hurricane disaster relief

~~• JTF GTMO - Headquartered at Guantanamo Bay, Cuba~~



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Echelon of Command

Combatant Commands

- **JTFs** are routinely organized to serve under a **Combatant Command**.
- **Combatant Commands** are **unified (multi-service)** commands with a broad, continuing mission and that have geographic or functional responsibilities.
- **Combatant Commands** serve under a single commander whom the President designates with advice from the Secretary of Defense and the Chairman of the Joint Chiefs of Staff.



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Echelon of Command

Combatant Commands

(continued)

- **Ten Combatant Commands** currently exist.

- U.S. Central Command (CENTCOM)
- U.S. European Command (EUCOM)
- U.S. Joint Forces Command (JFCOM)
- U.S. Northern Command (NORTHCOM)
- U.S. Pacific Command (PACOM)
- U.S. Southern Command (SOUTHCOM)
- U.S. Special Operations Command (SOCOM)
- U.S. Strategic Command (STRATCOM)
- U.S. Transportation Command (TRANSCOM)



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- U.S. African Command (AFRICOM) 11 October



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Echelon of Command

Combatant Commands

(continued)

- **Three examples of a Combatant Command's focus are as follows:**
 - **Central Command (USCENTCOM) -**
focused **geographically on Southwest Asia and portions of Africa**
 - **Southern Command (USSOUTHCOM) -**
focused **geographically on Central and South America and the Caribbean**
 - **Transportation Command (USTRANSCOM)**
- focused **functionally on providing military hardware from the industry to the user**



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JTFs, COCOMs, and the IG



- Current **Joint** doctrine addresses the IG in the JTF headquarters from an operational perspective (**Joint Publication 3-33**).
- Doctrine in the form of **Joint IG procedures** for Inspections, Assistance, Investigations, etc. does not yet exist.
- Joint IG policy is focused on Combatant Command IGs (**DoD Directive 5106.04 / Instruction 5106.05**).



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Policy Requirements of DoD Instruction 5106.05

- The **COCOM IG** serves the Combatant Commander and supports all others within the command.
- COCOM IGs are an **extension** of Combatant Commander and have a duty to serve as fair, impartial, and objective fact-finders / problem solvers.
- COCOM Commanders own the **COCOM IG records** (DoDD 5106.04)
 - Release Authority
 - ~~➤ Initial Denial Authority (OSD is appellate authority)~~
 - May delegate this authority to Deputy Commander or



General Functions of a COCOM IG (DoDI 5106.05)

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- **Inspect**
- **Investigate**
- **Assist**
- **Teach and Train**
- **Provide intelligence oversight**
- **Support operational wartime planning and execution**





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Operational Doctrine for the JTF IG

Joint Publication 3-33, Annex E to Appendix A

- Establishes the JTF IG as a member of the commander's personal staff
- States that the JTF IG may provide support "on site" (deployed) or through reach-back methods
- Defines basic IG responsibilities (monitoring, evaluating, inspecting, etc.)
- Requires the JTF IG to develop an "activity plan" for at least three IG functions:
Inspections, Assistance, and Investigations

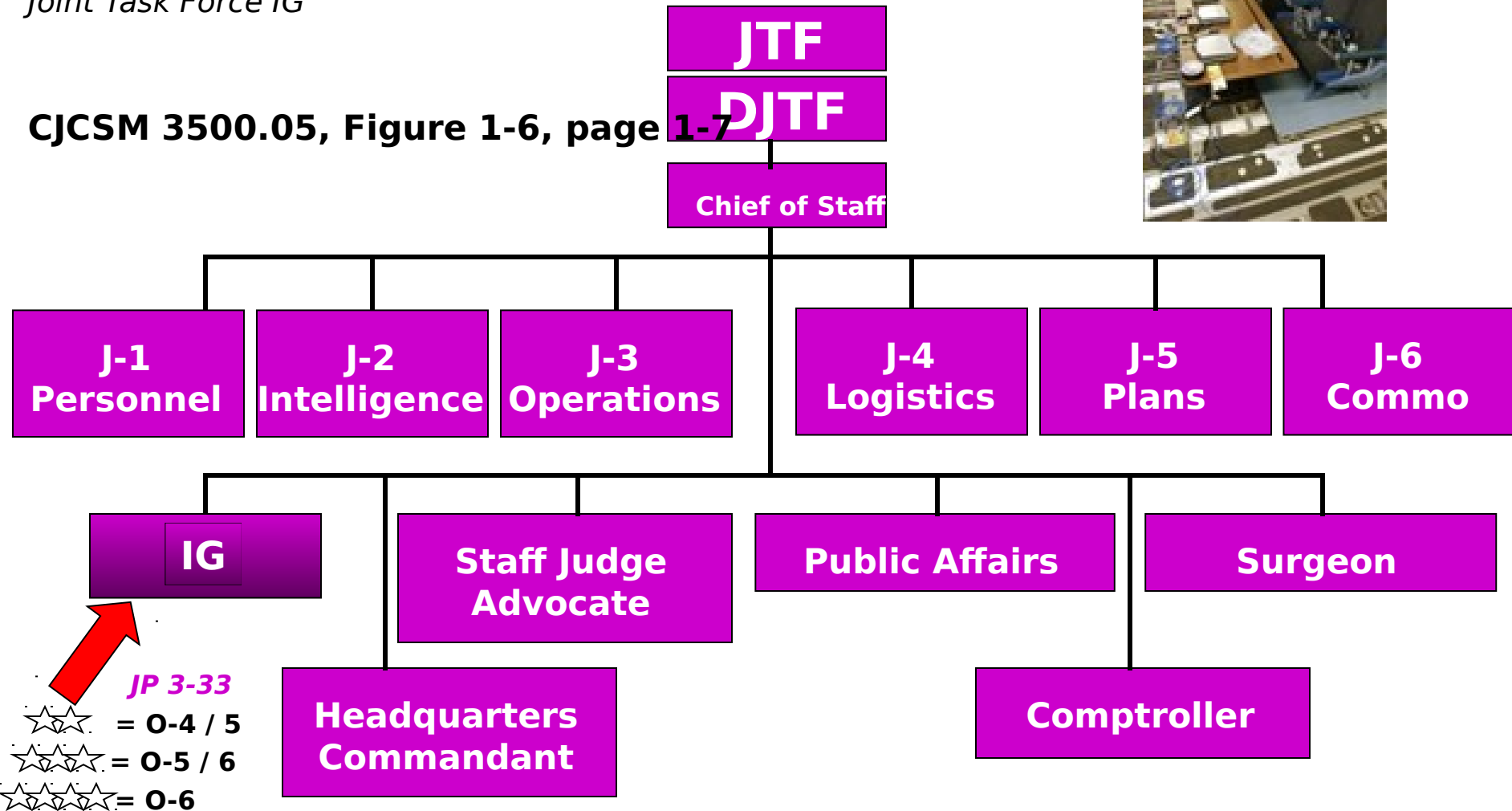


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Basic JTF Staff Structure



CJCSM 3500.05, Figure 1-6, page 1-7





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The JTF IG

Office Structure Considerations

- The size of the IG office depends upon the **size** of the JTF and the **mission**.
- Some portion of the shop **must remain behind** to handle **Army-only** rear-detachment and family issues.
- The IG office members should be trained IGs that represent **all services** (officers, NCOs, and civilians as appropriate) **and components**.
Be multi-functional!

- The IG office should have sufficient equipment and enough vehicles to ensure **mobility and responsiveness within the Area of Operations**.



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Proposed JTF IG Office Structure

JTF-7 (Spring 2004)
9x IGs:
6x III Corps
2x USMC
x USAF (Automation)

Rear
Detachment
IG Office

Sergeant
Major

IG
COL or LTC

Deputy IG
Operations

1x LTC / MAJ (Active
Duty)
1x SFC (Automation)
(Active Duty) (Driver)

Inspections
Branch

1x MAJ (Active
Duty)
1x MSG (Active
Duty)
2x SFC (Reserve /
NG)

Assistance
Branch

1x LTC (Reserve /
NG)
1x SFC (Active
Duty)
4x SFC (Reserve /
NG)

Investigations
Branch

1x CDR (Reserve)
1x MSG (Active Duty)
1x SFC (Active Duty)

Intelligence
Oversight
Branch

1x MAJ (MI) (Reserve /
NG)
1x MSG (Active Duty)
1x SFC (Reserve / NG)

JP 3-33, Figure A-E-1, combines the Assistance and Investigations Branch

TOTAL: 6 officers and 15 non-commissioned officers

Size depends upon the Joint Manning Document!



JTF IG Office

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Deployment Equipment Considerations

- Sufficient office supplies to work in a potentially austere field environment
- **Telephones and telephone connections**
- **SIPR and NIPR connections**
- STE secure telephones
- Portable paper shredder
- **Laptop computers with Internet access (data sticks and external hard drives)**
- Vehicle with driver (HMMWV or locally procured civilian vehicle)



- **Specific field gear and clothing required for the Area of Operations**



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The JTF IG

Immediate Transition Considerations



- Other service IGs will be operating under different systems and rules - **AR 20-1 does not apply to them!**
- Subordinate commands from other services are **not required** to have an OIP in accordance with AR 1-201.
- **Define** command and IG **reporting lines and procedures** with the Combatant Command and JTF commanders.
- Establish connectivity with subordinate command IGs **and the Combatant Command IG as soon as possible.**

Army Regulation 20-1, paragraph 10-3

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Combatant Command IG

What can you expect?

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- Normally staffed with a Colonel or Navy Captain (O-6) and **three other IGs**.
- Combatant Command IG shops tend to serve as **referral nodes** for passing issues to the respective service IGs for resolution.
- The **Joint Staff IG** decides which issue is referred to which service if a question arises.

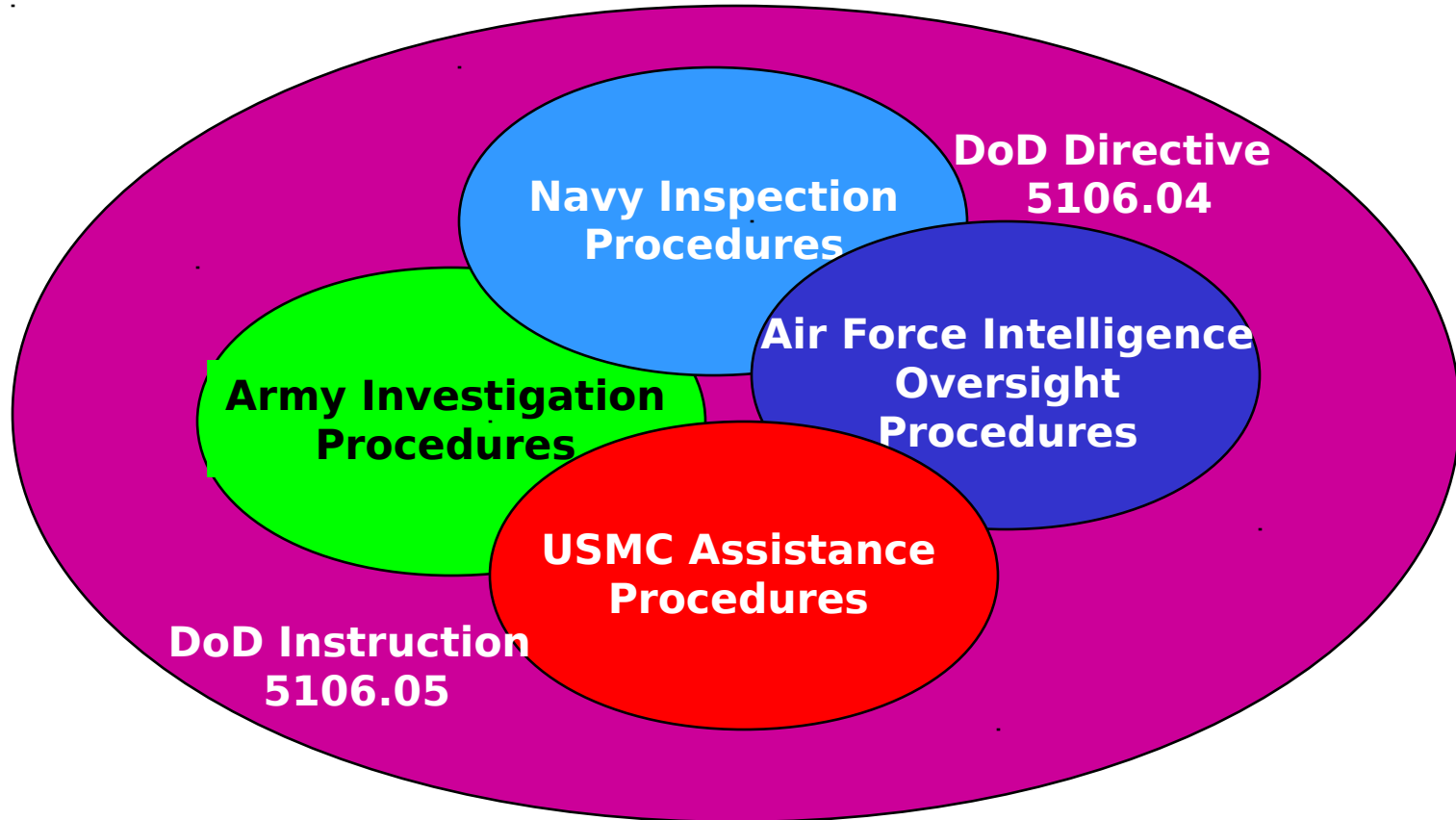




The COCOM IG Approach Today

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A Sample COCOM IG System



Our JTF IG approach should mirror the COCOM's approach



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The JTF IG

Routine Operations

- Apply the **Service IG system** that fits the individual's status - unless your COCOM IG advises you otherwise.
- Use a **routine forum** (for example, **Battle-Update Briefing**, or BUB) to disseminate information, provide trends, and teach and train.
- Be aware of emerging trends and readiness issues that surface within the JTF. **Be proactive!**
- As an Army IG, deal **directly** with **DAIG** as **necessary**.



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Other IGs in the Joint World

Develop Good Joint IG Technical Channels!

- **Army Service Component Command IGs**
- **IGs in other Joint Task Forces**
- **Joint Staff IG**
- **Other COCOM IGs**
- **DoD IG**





Service IG Differences

IG Systems Differ by Service Culture

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- **Keys to success** as a Joint IG today:
 - Know and understand **emerging Joint IG policy**
 - Know the **differences in each Service's IG system**
- Navy, Marine, and Air Force IG products are routinely used for **adverse action**.
- Most Navy, Marine, and Air Force IG inspections are general in nature and mostly **compliance oriented**.
- Apply these systems in your **JTF IG office** based upon the complainant / subject's status **and your COCOM's chosen IG system**



Joint IG Course

Joint Task Force IG

- **Class schedule:**
 - **FY 10:** 19 April - 7 May 2010 / 2-20 August 2010
 - **FY 11:** 18 April - 6 May 2010 / 1-19 August 2010
- **DoD IG is the proponent and conducts the course at 400 Army-Navy Drive in Crystal City**
- **Primary student focus is JTF, COCOM, and other Joint IGs**
- **Registration: JointIGRegistrar@dodig.mil**



Joint Task Force IG

Summary

- 1. A Joint Task Force is a **joint force** constituted by the Secretary of Defense, a Combatant Commander, a Sub-Unified Commander, or an existing Joint Task Force.**
- 2. **Contingency operations** drive the creation of Joint Task Forces.**
- 3. **Immediate transition considerations** for an Army IG office that becomes a JTF IG office include **defining command and IG reporting lines** and **establishing connectivity** with **subordinate command IGs and the Combatant Command IG.****



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